

On the Publication of UACJ Report 2021

On May 12, 2021, UACJ released its long-term vision UACJ Vision 2030 and Third Mid-term Management Plan covering the period up to fiscal 2023, in which it clarified the materiality issues it will address in order to achieve the Group's management philosophy and ambition. UACJ Report 2021 was compiled with a focus on "what we think is important" for realizing the sustainable growth of both the Group and society.

In the special feature sections, we provide reports from relevant officers on the global development of aluminum as a material for cans amid growing worldwide demand for aluminum cans and the expansion of the automotive parts business in North America in order to realize the new mid-term management plan; as well as reports of efforts to realize the long-term management vision from the officers in charge of initiatives focused on environmental activities, human

resources, research and development technology, and digital transformation. We also feature our outside directors, who discuss topics such as their assessment of the long-term vision and new mid-term management plan, and their expectations for the future. Our aim is to provide a deeper understanding of the business environment around UACJ, the ambition we are working toward, and our business strategies.

The report was prepared with input from departments throughout our organization and using references including the International Integrated Reporting Framework of the International Integrated Reporting Council (IIRC) and the Guidance for Integrated Corporate Disclosure and Company-Investor Dialogue for Collaborative Value Creation of the Japanese Ministry of Economy, Trade and Industry (METI). We hope you find this report of value and please do not hesitate to share your opinions and impressions with us.

Teruo Kawashima

Director and Managing Executive Officer

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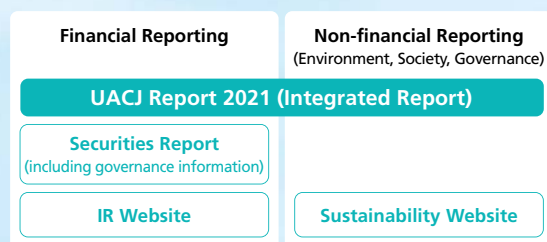
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Positioning of This Report



Reporting Scope

Period Covered :
April 1, 2020 to March 31, 2021
(with some information about activities after April 2021)

Organizations Covered :
UACJ Corporation and its consolidated subsidiaries in Japan (including specific data for some companies)

Accounting Standards :
Japanese generally accepted accounting principles

Issue date : September 2021

About Forward-looking Statements

Some information in this report pertains to forward-looking statements and future earnings. These statements encompass risks and uncertainties and are not a guarantee of future earnings. Please be aware that actual prospects and earnings may differ from forecasts as a result of changes in the business environment and other factors.

General Information
Key Points
Wide Coverage
Detailed Information

UACJ Group Philosophy



Our Purpose

Contribute to society by using raw materials to manufacture products that enhance prosperity and sustainability.

Our Vision

Aluminum is our passion. It inspires our work in building a better world and a healthier environment.

Our Values

- Respect and understand your associates
- Embrace honesty and foresight
- Be curious and challenging