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## Positioning of This Report



#### Reporting Scope

##### Period Covered :

April 1, 2021 to March 31, 2022  
(with some information about activities after April 2022)

##### Organizations Covered :

UACJ Corporation and its consolidated subsidiaries in Japan (including specific data for some companies)

##### Accounting Standards :

Japanese generally accepted accounting principles

Issue date : September 2022

#### About Forward-looking Statements

Some information in this report pertains to forward-looking statements and future earnings. These statements encompass risks and uncertainties and are not a guarantee of future earnings. Please be aware that actual prospects and earnings may differ from forecasts as a result of changes in the business environment and other factors.

## Message from the Editorial Team

More than ever, aluminum is now expected to contribute to a sustainable future in various ways. For example, aluminum's outstanding recyclability can contribute to the shift towards a recycling-based society, and its light weight can help reduce CO<sub>2</sub> emissions from automobiles.

These contributions are captured by UACJ's corporate slogan, "Aluminum lightens the world." It expresses our mission as an aluminum products manufacturer and the path to future growth. Providing a basis for this growth are the UACJ Group's technologies, which have been refined for over a century, and its three-country manufacturing network that can flexibly respond to global market demand. The Company has also established a solid financial foundation, and posted record-high profits in fiscal 2021 following structural reforms initiated in 2019. Moreover, the Group has broadened its business model by promoting recycling initiatives, and acquired certification from the Aluminium Stewardship Initiative, an international aluminum industry organization. These efforts have created a new foundation for evolving as a sustainable enterprise, motivating the entire Group to work towards building a better world and healthier environment.

These recent developments and the Group's vision for the future are presented in *UACJ Report 2022*. When compiling the report, we held many discussions with employees across the Group, and referred to the International Integrated Reporting Framework, which is endorsed by the International Financial Reporting Standards Foundation, as well as integrated reporting guidelines issued by Japan's Ministry of Economy, Trade and Industry. We welcome any feedback and comments from readers of this report.



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## UACJ Group Philosophy



### **Our Purpose**

Contribute to society by using raw materials to manufacture products that enhance prosperity and sustainability.

### **Our Vision**

Aluminum is our passion. It inspires our work in building a better world and a healthier environment.

### **Our Values**

- Respect and understand your associates
- Embrace honesty and foresight
- Be curious and challenging

Corporate Slogan

# *Aluminum lightens the world*

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Today, through the supply of high-quality aluminum products,  
the UACJ Group is committed to improving people's lives  
and helping realize a more sustainable planet.



## IT devices

Aluminum's lightweight and strength contributes to the mobility of IT devices

# Aluminum used across a wide range of industries

Discovered almost 200 years ago, aluminum has been favored by users for its functionality, workability, and machinability. Today, manufacturers are making the most of aluminum's excellent recyclability and light weight to reduce environmental impacts across various industries.

## Beverage cans

Aluminum preserves freshness for long periods to keep drinks tasting great



## Pharmaceutical and food packaging

Aluminum's non-toxic and sealable properties help ensure safe and healthy products



## Automobiles

Using aluminum parts to make vehicles lighter improves their mileage and environmental impact



## Aerospace

Applying advanced technologies to adopt aluminum components helps improve safety and fuel efficiency



## Building materials

Aluminum's diverse properties are exploited to make materials that are easier to work with and enhance the appearance of buildings



### Aluminum's diverse properties

Aluminum offers many benefits, including light weight, strength, and high conductivity both thermally and electrically. It is also easy to machine and recycle. By making the most of these properties, manufacturers use aluminum for a broad range of products today. Operating world-class production facilities, including one of the largest melting furnaces in Japan, UACJ strives to bring out the potential of aluminum through its advanced research and technological capabilities.

#### Benefits of aluminum

- Light weight
- Good heat transmission
- Easy to cast
- Strong
- Strong resistance to low temperatures
- Easy to process
- Resists corrosion
- Non-toxic
- Easy to combine
- Unaffected by magnetism
- Reflects light and heat
- Useful for vacuum applications
- Good electrical conductivity
- Excellent surface processibility
- Easy to recycle

# Broadening aluminum's potential to address issues facing the world today

Expectations for aluminum are growing as people around the world strive to ensure the sustainability of the planet.

## Combatting climate change

by taking advantage of aluminum's light weight to reduce CO<sub>2</sub> emissions during product usage



## Addressing ocean plastic

by replacing plastic containers with aluminum cans and bottles



## Realizing a circular economy

by recycling aluminum products to save resources



## Reducing food loss

and environmental impacts during production by using aluminum to improve the durability and food-preservation properties of packaging

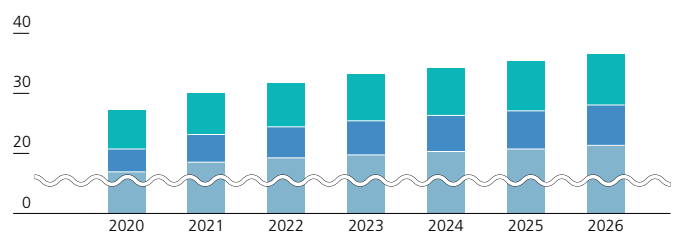


### Global aluminum products market projected to grow 3.9% annually from 2021 to 2026

Amid the push to make the world more sustainable, global demand for aluminum products is on the rise, and the market is forecast to grow by 17% between 2021 and 2026 (based on an average compound annual growth rate of 3.9%). During the same period, demand for aluminum automotive parts is projected to expand by 40%, reflecting the use of aluminum in electric vehicle batteries along with efforts by automakers to decarbonize by reducing vehicle weight. Likewise, demand for aluminum can stock is expected to rise by 18%, as aluminum cans are increasingly the container of choice due to their excellent recyclability.

**Projected global demand for aluminum products**

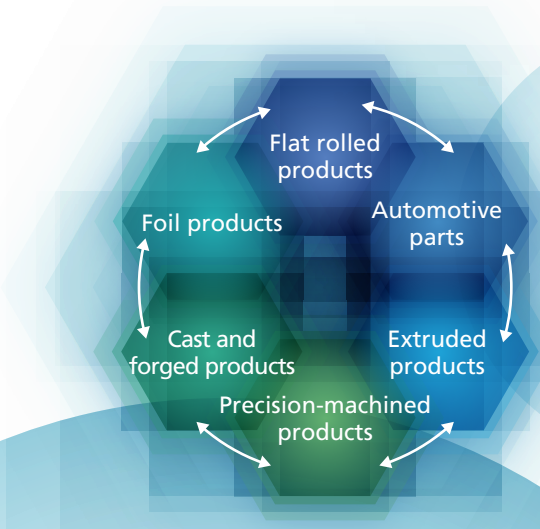
(Millions of tons per year) ■ Can stock ■ Automotive parts ■ Other products



Source: Research by UACJ







**Strong track record  
in meeting customers' needs**

## **Manufacturing expertise**

Established through a merger of two long-established manufacturers, UACJ inherited aluminum-related know-how and production capabilities extending back more than 100 years. By combining the precision-machining and operational expertise of the former companies, UACJ is supplying value-added materials through its products and services to meet the needs of customers.

# Helping make a sustainable world as a world-leading integrated aluminum product manufacturer

**With roots spanning over a century, the UACJ Group has been applying its advanced technologies and expertise to broaden the potential of aluminum. Today, the Group is working to contribute to a more sustainable environment in order to ensure a brighter tomorrow for generations to come.**

## **High production capacity globally International supply network**

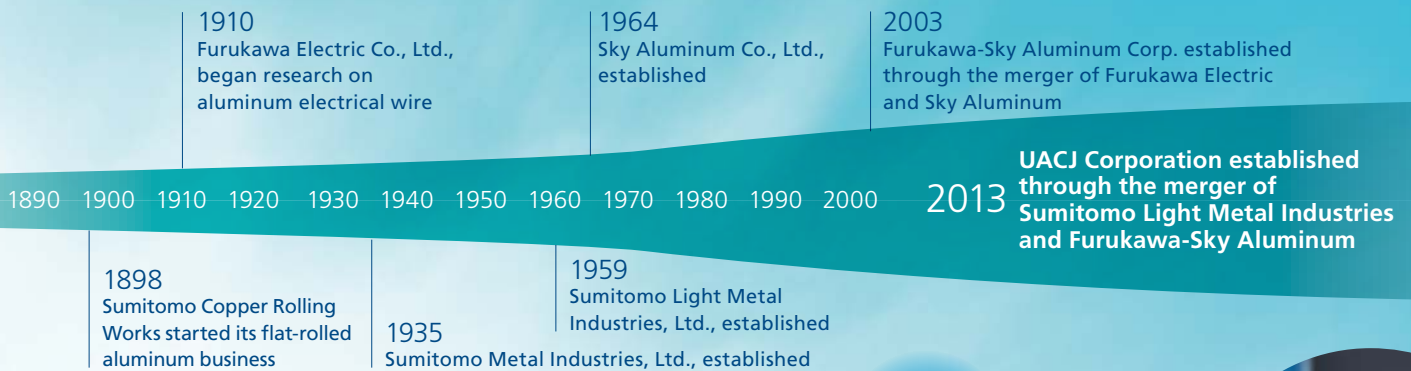
At over 1.5 million tons annually, the UACJ Group's total production capacity is among the world's highest. In Japan, the United States, and Thailand, the Group's Flat Rolled Products business operates four manufacturing facilities with annual production exceeding 300,000 tons each, allowing the Group to meet rapidly growing demand for aluminum products.



# Driving innovation at the forefront of the industry Advanced R&D and technological expertise



The sources of UACJ's diverse range of products are its advanced R&D and technological expertise. UACJ continues to open up new possibilities for aluminum by combining its core technologies—material design, functional design, and production technologies—with applied technologies such as joining and bonding technology and heat management technology.



## Continually aiming to create new value Human resources and corporate culture

Guided by The UACJ Way, the Group's employees around the world take on the challenge of expanding the potential of aluminum. The Group creates new value by fostering a corporate culture that values open communication.



## Evolving as a sustainable group of companies

Giving consideration to the sustainability of the environment, society, and economy is essential for doing business in today's world. Therefore, UACJ integrates sustainability actions into the heart of its management and has the entire Group carry out these actions. In 2020, UACJ became the first Japanese flat-rolled aluminum manufacturer to join the Aluminium Stewardship Initiative (ASI), an international organization that aims to make aluminum supply chains more sustainable. In March 2022, its manufacturing plant in Japan, Fukui Works, along with Rayong Works in Thailand both obtained ASI certification. In partnership with its customers and suppliers, UACJ is working to ensure the sustainability of its aluminum product manufacturing in the years ahead.

