



Aluminum lightens the world
アルミでかなえる、軽やかな世界

2026 Business Briefing

At the Forefront of Recycling

② Can Stock Market

October 19, 2026
Can Stock Marketing & Sales Department
Flat Rolled Products Division
UACJ Corporation



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- **Global Aluminum Can Production Volume and Growth Forecast**
- **UACJ Sales Outlook**

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- **Analysis of Business Environment for Domestic Aluminum Can Stock**
- **Aluminum's Environmental Advantages, Ideal Can Stock Business**

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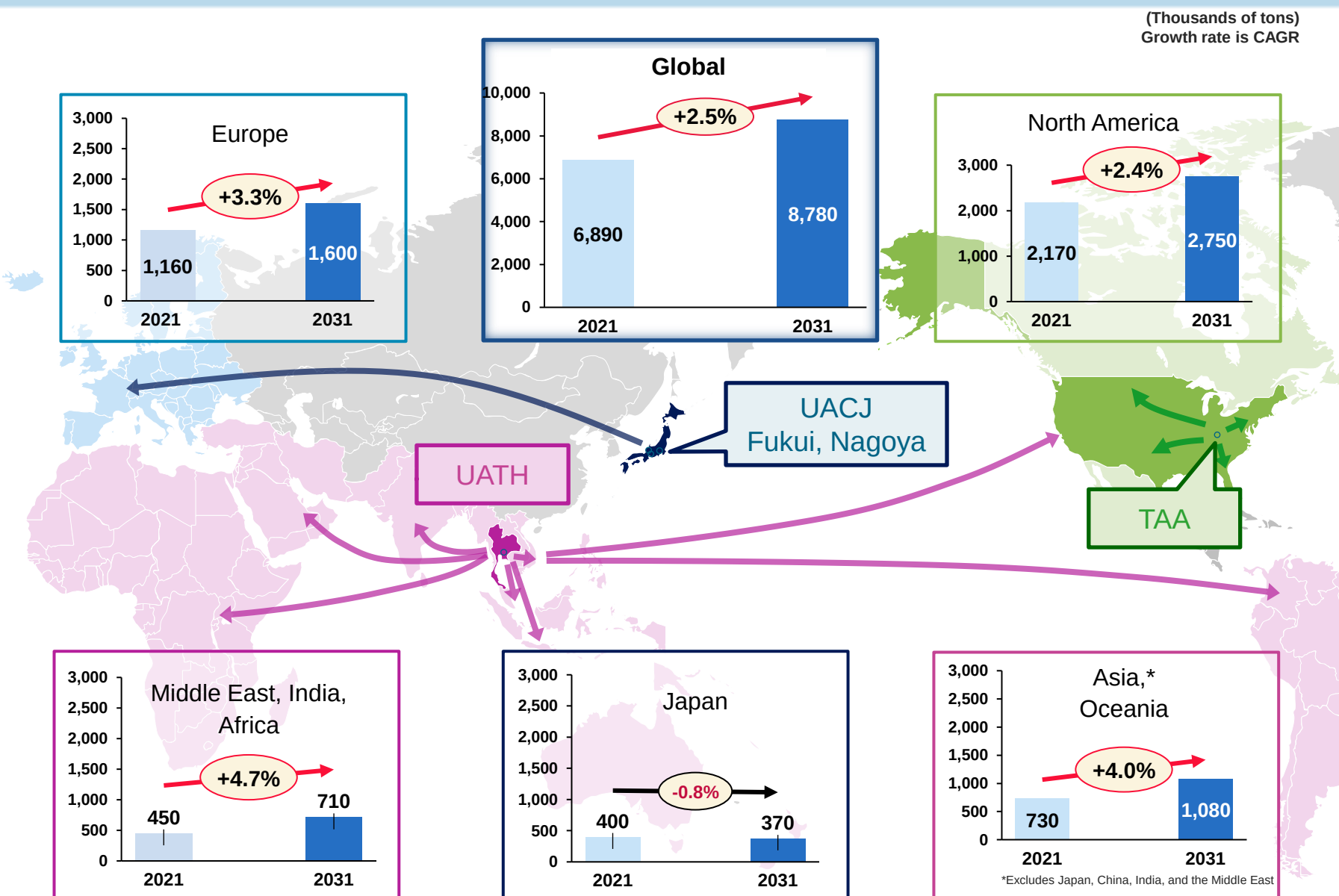
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Demand Forecast for Aluminum Can Stock, Main Supply Sites



North America

- CAGR of around 3% expected
- Demand growing due to substitution of other containers against the backdrop of aluminum's superior recyclability

Europe

- Average annual growth rate of 3% or more is expected
- Expanding demand for glass bottle replacement

Southeast Asia

- CAGR of 4% or more expected
- Beverage consumption itself to expand with increases in population and economic growth (GDP improvement)

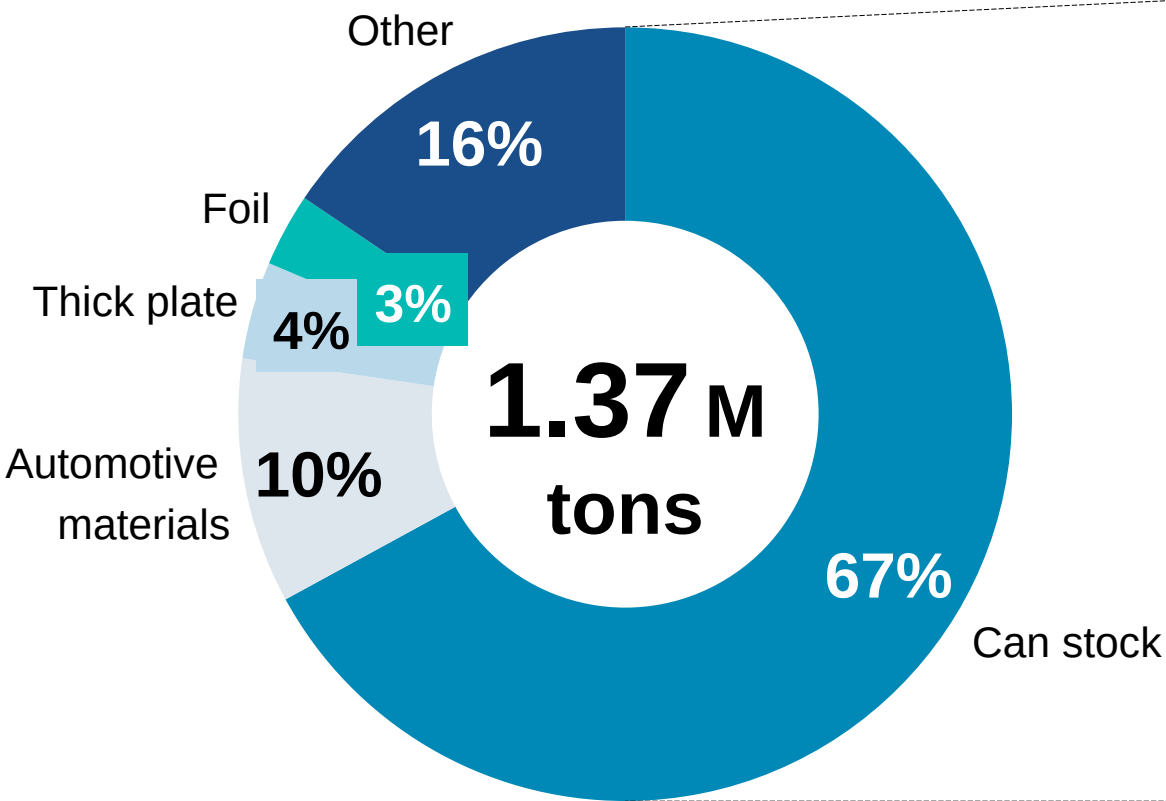
Japan

- Demand to be more or less flat or slightly down out to 2030

Sales Volume Breakdown for Aluminum Sheet Products

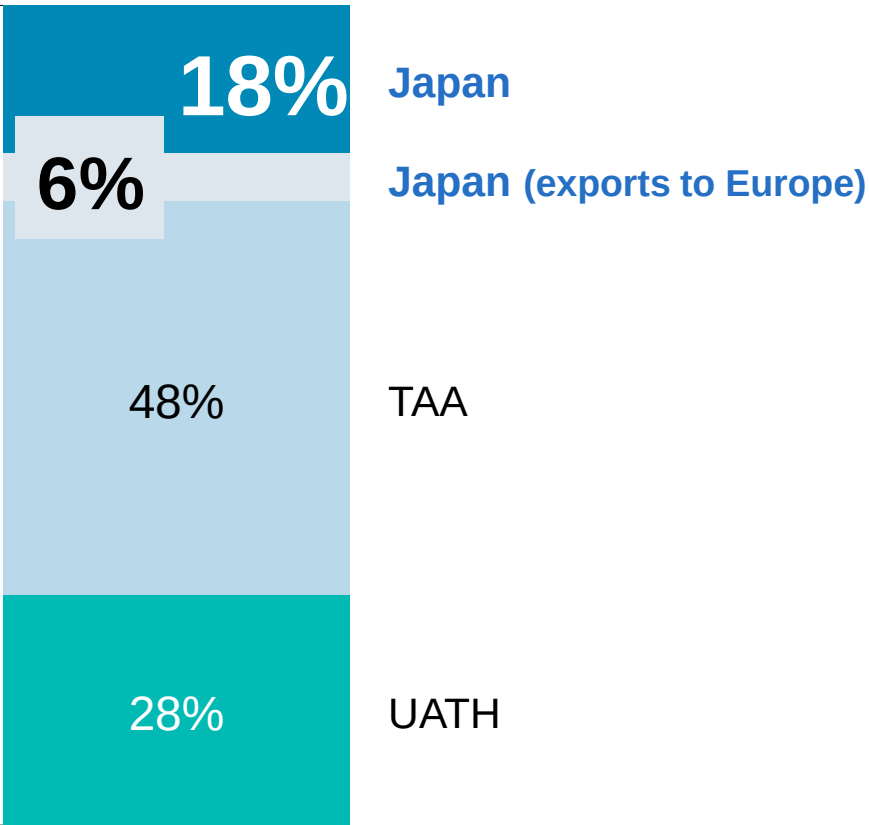
FY2026 Sales by Aluminum Sheet Type

Higher sales volume amid growing demand for aluminum
Record-high group sales volume projected for FY2026



Can Stock Sales Volume Details

Domestic demand expected to remain unchanged or drop slightly
due to declining birthrate, aging population, and rising prices.
Expanded shipments planned to Europe, where demand is robust.



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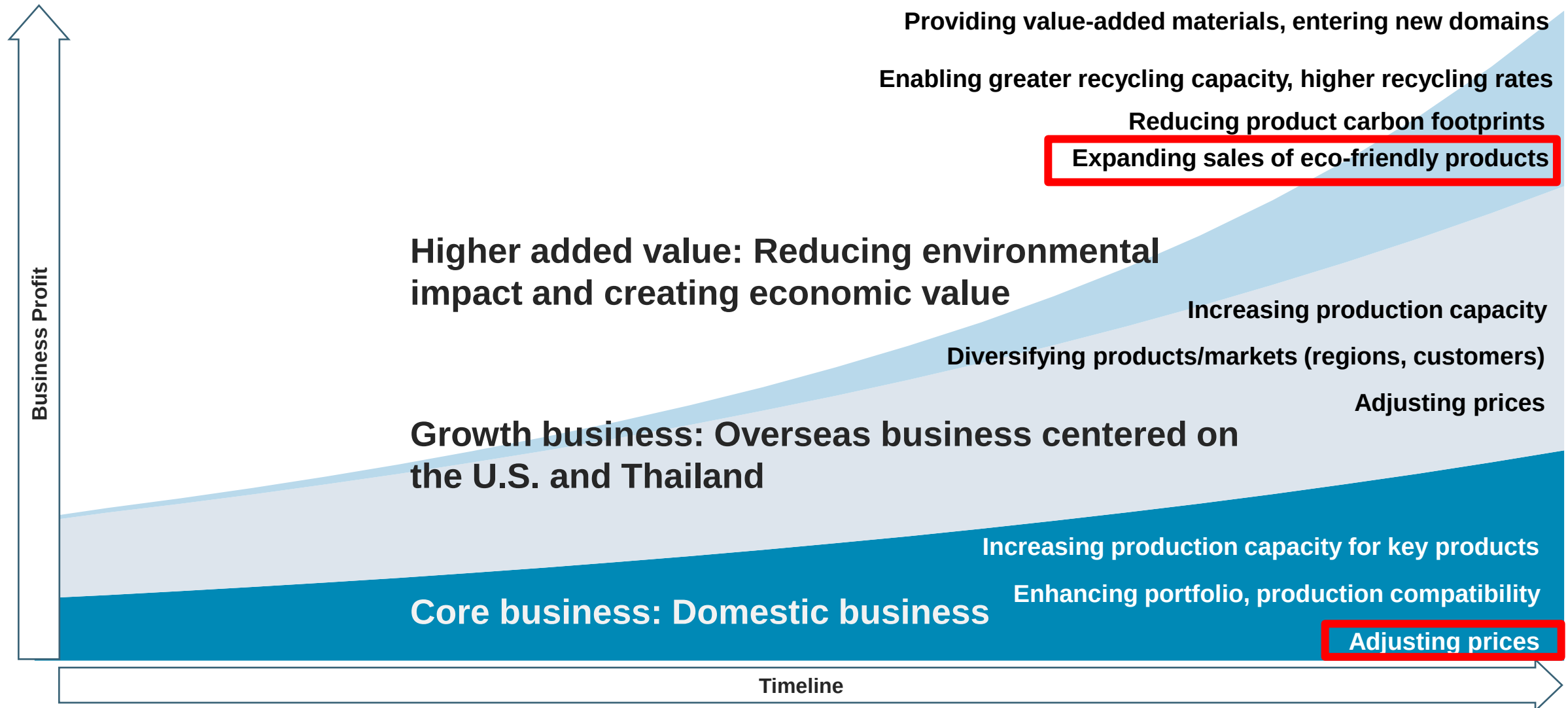
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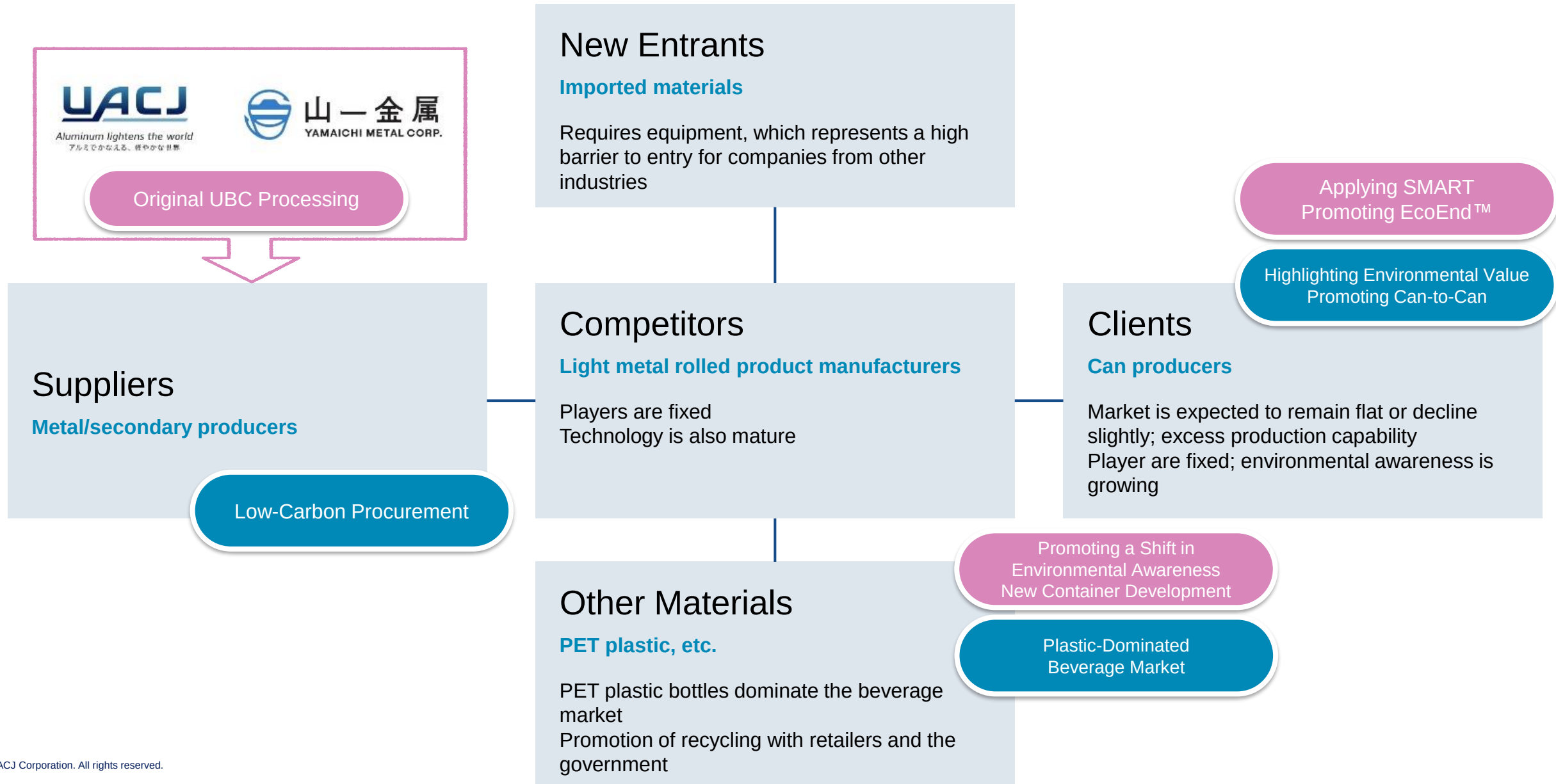
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Business Strategies for Flat Rolled Products

Driving business growth by meeting higher demand and enabling a lighter environmental footprint



Business Environment Analysis for Domestic Market



Initiatives Further Promoting Aluminum Can Brands

Proposing value-added products



- ✓ Standing apart from competitors with environmentally conscious products that improve recycling rates and lower GHG emissions (SMART, EcoEnd™)
- ✓ Another competitive advantage is our higher manufacturing capacity for value-added materials

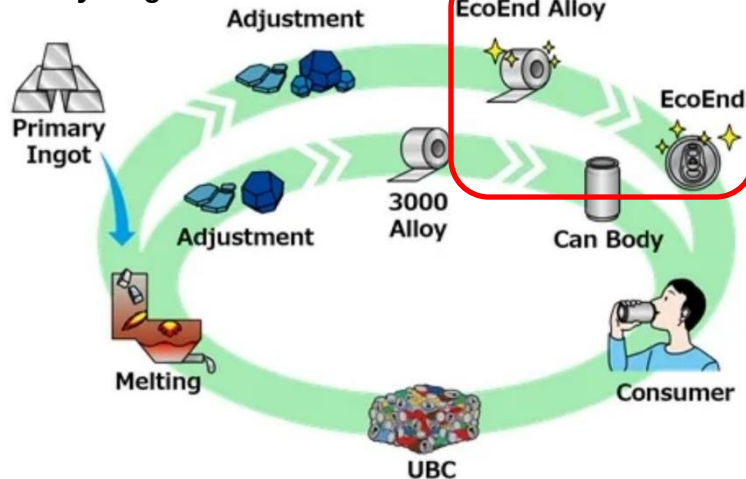
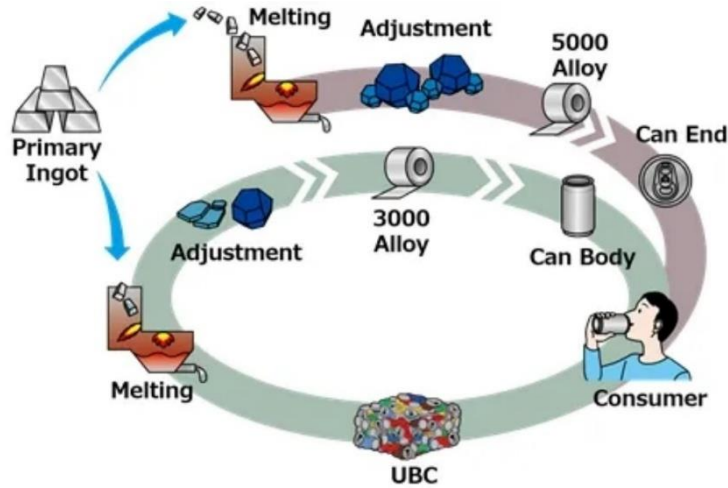
Fostering more widespread demand



- ✓ Securing ongoing orders from clients whose relationships with UACJ we have fostered through technical collaboration, executive exchanges, and other initiatives
- ✓ Building new relationships with businesses and local/national governments
→ Expanding the aluminum beverage container market (cups, bottles)

Expanding Sales of Next-Generation EcoEnd™ Beverage Can Lids

Wider launch of EcoEnd,TM which reduces GHG emissions by nearly 40%



- ✓ EcoEnd™ beverage can lids with 40% lower emissions during manufacturing were jointly developed with Toyo Seikan Co., Ltd.
- ✓ Lid thickness remains the same, eliminating the need to modify equipment used to attach lids after filling
- ✓ Mass production is underway, and the lids are being launched more widely

Initiatives Promoting Use of Aluminum Cans

Challenges and objectives:

Aluminum can demand continues to decline amid a shrinking population, frugal consumers with inflation fatigue, and lower alcohol consumption among younger generations.

Meanwhile, demand for PET plastic bottles remains strong, in contrast to trends in Europe and the U.S. Thus, these initiatives are intended to create more widespread demand for aluminum cans.

Overall Goal

Creating a "lighter world" through wider use of aluminum cans

Stance for Activities

Making aluminum cans the obvious choice (unlike now, when very little water or tea is sold this way)

- ▶ **Current initiatives raise awareness of aluminum can environmental benefits, present them more favorably, and encourage use**

Examples of initiatives

Plain aluminum bottle-shaped cans for water

- ✓ Available in lots of 100 with custom design
- ✓ This project addresses feedback from those who wanted to try using aluminum bottle cans but hesitated due to the minimum order quantity
- ✓ Our aim is to encourage potential users by lowering entry
- ✓ Expanding use as a leader in addressing issues in marine plastic



Aluminum drinking cups

- ✓ Original design promotes expanded use at a variety of events or venues
- ✓ Becoming a preferred way for users to experience the advantages of recycling and enjoy the refreshing coolness of aluminum
- ✓ Gaining popularity at an array of events

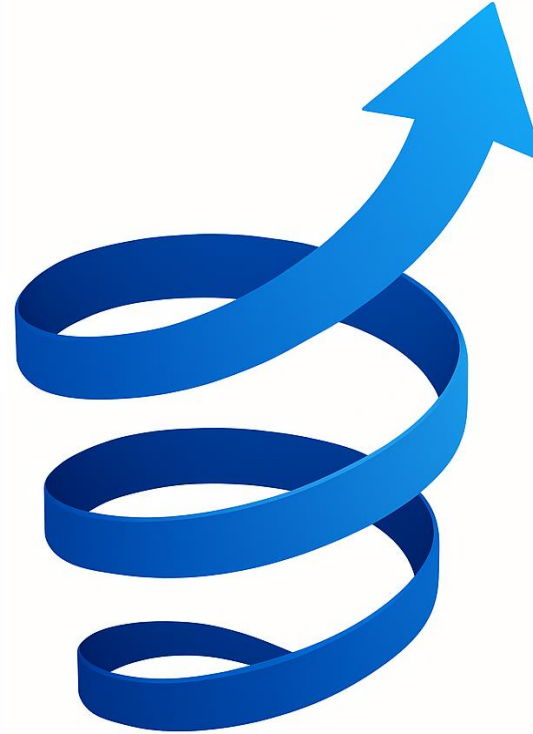


Creating Environmental Value Through Value-Added Materials

Currently promoting the economic benefit that the environmental value of a smaller footprint represents

Smaller Environmental Footprint

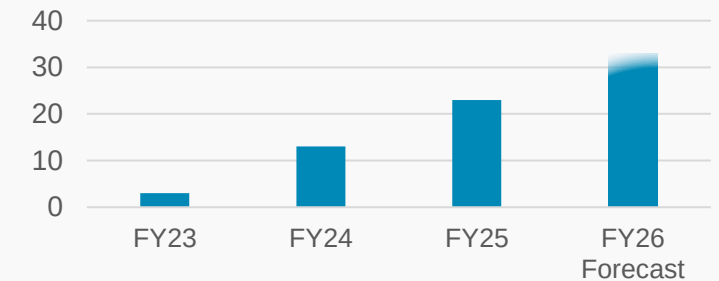
- Procurement of virgin aluminum made using renewable energy
 - ✓ Recycled raw materials
 - ✓ Green virgin aluminum
- Capital investment supporting recycling
 - ✓ Fukui: UBC melting/recycling system
 - ✓ TAA: Shredder line expansion
 - ✓ UATH: Scrap furnace expansion
 - ✓ Oyama: Advanced casting system
- Development of alloys applying recycled raw materials
- Procurement of renewable energy



Turning Environmental into Economic Value

- Expanding sales of eco-friendly products
- Tangible forms of environmental value
- Third-party certification
- Promotion of environmental value

Cumulative ALmitas+ projects



ALmitas⁺

8 customer advantages from the value of aluminum and UAJC technology

Aesthetics,
designability

Light

Original, practical

Easy fabrication

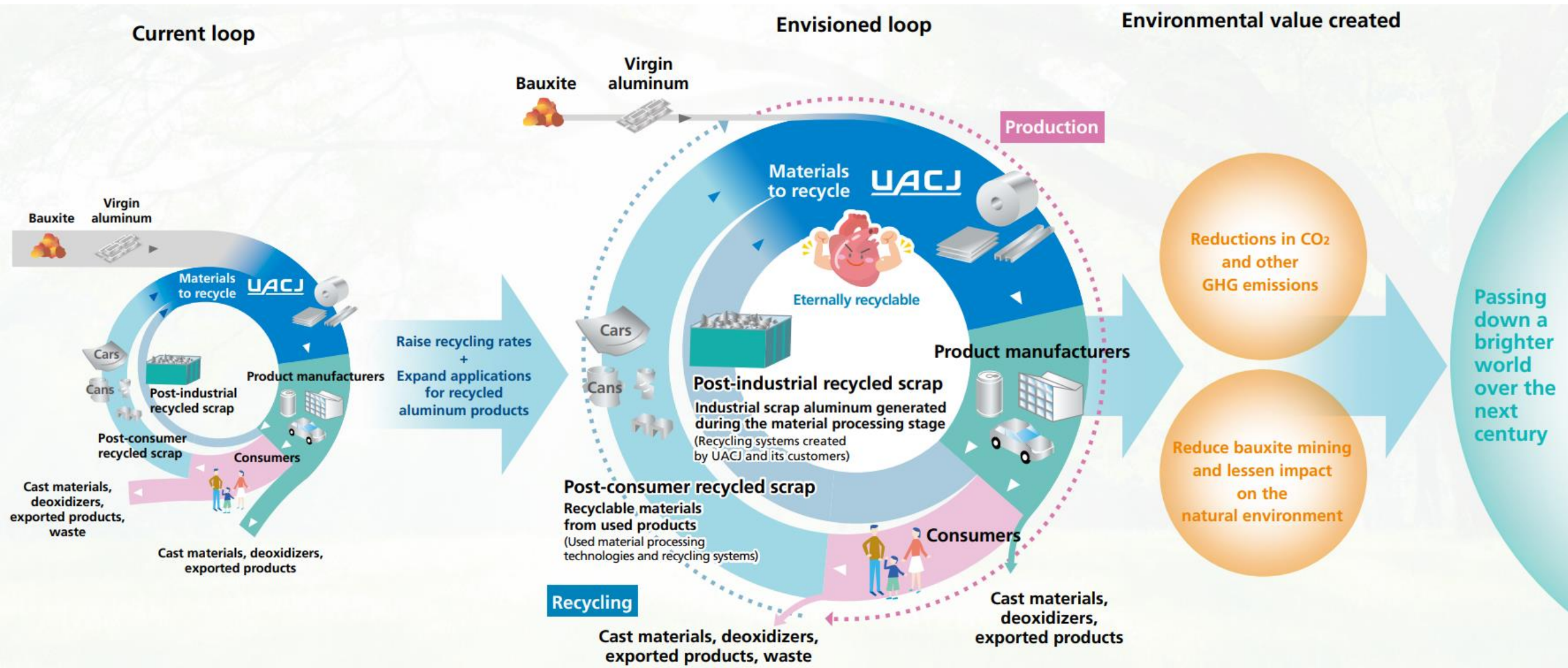
Efficiency

Sustainability

Durability

Co-creation

Addressing Social Issues: Aluminum circularity at the heart of a circular economy





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